| HAGERSTOWN COMMUNITY COLLEGE GENERAL FUND REVENUE AND EXPENSE REPORT For the Period Ended January 31, 2024 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | dget | Act | ual |
|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \\ \hline \end{gathered}$ |  | FY24 BUDGET |  | $\begin{aligned} & \text { FY24 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition-County |  | 5,932,000 |  | 4,786,582 | 80.69\% |  | 7,281,223 |  | 7,909,185 | 108.62\% | 1,349,223 | 22.74\% | 3,122,603 | 27.93\% |
| Tuition-Out of County |  | 404,000 |  | 871,296 | 215.67\% |  | 899,790 |  | 803,328 | 89.28\% | 495,790 | 122.72\% | $(67,968)$ | (126.39\%) |
| Tuition-Out of State |  | 2,339,200 |  | 3,076,344 | 131.51\% |  | 3,263,906 |  | 3,165,156 | 96.97\% | 924,706 | 39.53\% | 88,812 | (34.54\%) |
| Tuition-Non-Credit |  | 910,000 |  | 715,666 | 78.64\% |  | 960,000 |  | 664,268 | 69.19\% | 50,000 | 5.49\% | $(51,398)$ | (9.45\%) |
| Credit Fees |  | 2,114,250 |  | 2,072,605 | 98.03\% |  | 2,149,920 |  | 2,166,997 | 100.79\% | 35,670 | 1.69\% | 94,392 | 2.76\% |
| Non-Credit Fees |  | 165,750 |  | 187,669 | 113.22\% |  | 250,080 |  | 228,410 | 91.33\% | 84,330 | 50.88\% | 40,742 | (21.89\%) |
| Government Appropriations |  | 23,995,027 |  | 14,506,338 | 60.46\% |  | 26,421,206 |  | 15,752,176 | 59.62\% | 2,426,179 | 10.11\% | 1,245,838 | (0.84\%) |
| Interest Income |  | 20,000 |  | 215,847 | 1079.24\% |  | 800,000 |  | 504,349 | 63.04\% | 780,000 | 3,900.00\% | 288,502 | (1,016.19\%) |
| Miscellaneous Income |  | 140,950 |  | 275,710 | 195.61\% |  | 300,000 |  | 126,649 | 42.22\% | 159,050 | 112.84\% | $(149,060)$ | (153.39\%) |
| TOTAL REVENUE | \$ | 36,021,177 | \$ | 26,708,057 | 74.15\% | \$ | 42,326,125 | \$ | 31,320,519 | 74.00\% | \$6,304,948 | 17.50\% | \$4,612,462 | (0.15\%) |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INSTRUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 9,369,677 |  | 5,127,959 | 54.73\% |  | 10,693,924 |  | 5,804,948 | 54.28\% | 1,324,247 | 14.13\% | 676,989 | (0.45\%) |
| Fringe Benefits |  | 2,095,223 |  | 1,088,676 | 51.96\% |  | 2,110,945 |  | 1,418,465 | 67.20\% | 15,722 | 0.75\% | 329,789 | 15.24\% |
| Contracted Services |  | 667,166 |  | 340,712 | 51.07\% |  | 767,288 |  | 287,000 | 37.40\% | 100,122 | 15.01\% | $(53,712)$ | (13.66\%) |
| Materials \& Supplies |  | 883,835 |  | 555,529 | 62.85\% |  | 1,001,195 |  | 552,369 | 55.17\% | 117,360 | 13.28\% | $(3,160)$ | (7.68\%) |
| Communication |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Conferences/Meetings |  | 38,554 |  | 16,413 | 42.57\% |  | 39,178 |  | 23,910 | 61.03\% | 624 | 1.62\% | 7,496 | 18.46\% |
| Grants \& Subsidies |  | 96,000 |  | 23,875 | 24.87\% |  | 96,500 |  | 16,097 | 16.68\% | 500 | 0.52\% | $(7,778)$ | (8.19\%) |
| Utilities |  | 5,495 |  | 1,418 | 25.81\% |  | 7,495 |  | 1,068 | 14.25\% | 2,000 | 36.40\% | (350) | (11.56\%) |
| Other |  | 6,000 |  | 1,198 | 19.96\% |  | 27,040 |  | 481 | 1.78\% | 21,040 | 350.67\% | (717) | (18.18\%) |
| Capital Outlay |  | 38,050 |  | 14,062 | 36.96\% |  | 335,650 |  | 164,105 | 48.89\% | 297,600 | 782.13\% | 150,043 | 11.94\% |
| TOTAL BY FUNCTION | \$ | 13,200,000 | \$ | 7,169,843 | 54.32\% | \$ | 15,079,215 | \$ | 8,268,443 | 54.83\% | 1,879,215 | 14.24\% | \$1,098,600 | 0.52\% |


|  | FY23 <br> BUDGET |  | FY23 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY24 BUDGET |  | FY24 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | FY23-24 <br> \$ <br> ARIANCE |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ |  | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| ACADEMIC AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,217,548 |  |  |  | 1,335,497 | 60.22\% |  |  |  | 2,574,481 |  | 1,357,074 | 52.71\% |  | 356,933 | 16.10\% | 21,577 | (7.51\%) |
| Fringe Benefits |  | 615,038 |  | 329,391 | 53.56\% |  | 509,271 |  | 327,569 | 64.32\% |  | $(105,767)$ | (17.20\%) | $(1,822)$ | 10.77\% |
| Contracted Services |  | 386,327 |  | 272,642 | 70.57\% |  | 491,135 |  | 277,280 | 56.46\% |  | 104,808 | 27.13\% | 4,638 | (14.12\%) |
| Materials \& Supplies |  | 206,684 |  | 53,035 | 25.66\% |  | 251,137 |  | 78,676 | 31.33\% |  | 44,453 | 21.51\% | 25,641 | 5.67\% |
| Conferences/Meetings |  | 34,085 |  | 14,348 | 42.10\% |  | 27,510 |  | 14,082 | 51.19\% |  | $(6,575)$ | (19.29\%) | (266) | 9.09\% |
| Subsidies \& Grants |  | - |  | - | - |  | - |  | - | - |  | - | - | - | - |
| Other |  | 20,000 |  | 37,524 | 187.62\% |  | 20,500 |  | 2,093 | 10.21\% |  | 500 | 2.50\% | $(35,431)$ | (177.41\%) |
| Capital Outlay |  | 33,910 |  | 8,488 | 25.03\% |  | 39,360 |  | 34,428 | 87.47\% |  | 5,450 | 16.07\% | 25,940 | 62.44\% |
| TOTAL BY FUNCTION | \$ | 3,513,592 | \$ | 2,050,926 | 58.37\% | \$ | 3,913,394 | \$ | 2,091,203 | 53.44\% |  | 399,802 | 11.38\% | 40,277 | (4.93\%) |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,453,754 |  | 1,386,026 | 56.49\% |  | 2,999,560 |  | 1,558,946 | 51.97\% |  | 545,806 | 22.24\% | 172,920 | (4.51\%) |
| Fringe Benefits |  | 620,297 |  | 368,248 | 59.37\% |  | 612,180 |  | 481,725 | 78.69\% |  | $(8,117)$ | (1.31\%) | 113,477 | 19.32\% |
| Contracted Services |  | 450,772 |  | 136,581 | 30.30\% |  | 478,249 |  | 133,964 | 28.01\% |  | 27,477 | 6.10\% | $(2,618)$ | (2.29\%) |
| Materials \& Supplies |  | 98,137 |  | 32,220 | 32.83\% |  | 108,487 |  | 80,268 | 73.99\% |  | 10,350 | 10.55\% | 48,048 | 41.16\% |
| Conferences/Meetings |  | 20,971 |  | 13,875 | 66.16\% |  | 22,536 |  | 11,558 | 51.29\% |  | 1,565 | 7.46\% | $(2,317)$ | (14.88\%) |
| Utilities |  | - |  | - | - |  | - |  | - | - |  | - | - | - | - |
| Subsidies \& Grants |  | 327,750 |  | 472,308 | 144.11\% |  | 703,500 |  | 1,198,441 | 170.35\% |  | 375,750 | 114.65\% | 726,132 | 26.25\% |
| Fixed Expenses |  | 22,025 |  | 22,025 | 100.00\% |  | 20,275 |  | 20,275 | 100.00\% |  | $(1,750)$ | (7.95\%) | $(1,750)$ | 0.00\% |
| Other |  | 179,450 |  | 110,950 | 61.83\% |  | 179,450 |  | 119,815 | 66.77\% |  | - | 0.00\% | 8,865 | 4.94\% |
| Capital Outlay |  | - |  | - | - |  | 6,000 |  | 4,401 | 73.34\% |  | 6,000 | - | 4,401 | 73.34\% |
| TOTAL BY FUNCTION | \$ | 4,173,156 | \$ | 2,542,233 | 60.92\% | \$ | 5,130,237 | \$ | 3,609,391 | 70.36\% |  | \$957,081 | 22.93\% | 1,067,158 | 9.44\% |
| INSTITUTIONAL SUPPORT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 4,515,338 |  | 2,496,195 | 55.28\% |  | 4,737,511 |  | 2,790,292 | 58.90\% |  | 222,173 | 4.92\% | 294,098 | 3.62\% |
| Fringe Benefits |  | 2,066,323 |  | 638,370 | 30.89\% |  | 2,606,611 |  | 922,803 | 35.40\% |  | 540,288 | 26.15\% | 284,433 | 4.51\% |
| Contracted Services |  | 3,050,607 |  | 1,662,229 | 54.49\% |  | 3,496,118 |  | 2,064,267 | 59.04\% |  | 445,511 | 14.60\% | 402,037 | 4.56\% |
| Materials \& Supplies |  | 213,358 |  | 99,372 | 46.58\% |  | 341,184 |  | 121,842 | 35.71\% |  | 127,826 | 59.91\% | 22,470 | (10.86\%) |
| Communication |  | 305,000 |  | 129,009 | 42.30\% |  | 373,000 |  | 159,702 | 42.82\% |  | 68,000 | 22.30\% | 30,693 | 0.52\% |
| Conferences/Meetings |  | 205,890 |  | 137,022 | 66.55\% |  | 206,567 |  | 167,191 | 80.94\% |  | 677 | 0.33\% | 30,169 | 14.39\% |
| Fixed Expenses |  | 527,975 |  | 353,550 | 66.96\% |  | 601,841 |  | 447,209 | 74.31\% |  | 73,866 | 13.99\% | 93,659 | 7.34\% |
| Other |  | 309,736 |  | 33,617 | 10.85\% |  | 495,064 |  | 380,859 | 76.93\% |  | 185,328 | 59.83\% | 347,242 | 66.08\% |
| Capital Outlay |  | 6,000 |  | 27,224 | 453.74\% |  | 771,000 |  | 221,325 | 28.71\% |  | 765,000 | 12,750.00\% | 194,101 | (425.03\%) |
| TOTAL BY FUNCTION | \$ | 11,200,227 | \$ | 5,576,589 | 49.79\% | \$ | 13,628,896 | \$ | 7,275,490 | 53.38\% | \$ | 2,428,669 | 21.68\% | \$1,698,901 | 3.59\% |


|  | FY23 BUDGET |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\%$ <br> REC/EXP | FY24 <br> BUDGET |  | FY24 YTD ACTUAL |  | \% <br> REC/EXP | Budget |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| PLANT OPERATIONS \& MAINT. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 1,343,683 |  |  |  | 778,514 | 57.94\% |  |  |  | 849,845 |  | 556,948 | 65.54\% | $(493,838)$ | (36.75\%) | $(221,566)$ | 7.60\% |
| Fringe Benefits |  | 625,469 |  | 321,949 | 51.47\% |  | 507,925 |  | 211,522 | 41.64\% | $(117,544)$ | (18.79\%) | $(110,427)$ | (9.83\%) |
| Contracted Services |  | 473,655 |  | 258,828 | 54.64\% |  | 1,399,723 |  | 542,378 | 38.75\% | 926,068 | 195.52\% | 283,550 | (15.90\%) |
| Materials \& Supplies |  | 273,600 |  | 204,275 | 74.66\% |  | 265,914 |  | 182,598 | 68.67\% | $(7,686)$ | (2.81\%) | $(21,677)$ | (5.99\%) |
| Memberships |  | 500 |  | - | 0.00\% |  | 500 |  | 85 | 16.94\% | - | 0.00\% | 84.72 | 16.94\% |
| Utilities |  | 844,505 |  | 609,147 | 72.13\% |  | 986,726 |  | 18,273 | 1.85\% | 142,221 | 16.84\% | $(590,874)$ | (70.28\%) |
| Minor Construction/Deferred Maintenance |  | 300,000 |  | 74,387 | 24.80\% |  | 300,000 |  | 43,878 | 14.63\% | - | 0.00\% | $(30,509)$ | (10.17\%) |
| Other |  | $(49,250)$ |  | $(13,884)$ | 28.19\% |  | $(49,250)$ |  | $(20,268)$ | 41.15\% | - | 0.00\% | $(6,384)$ | 12.96\% |
| Capital Outlay |  | 122,040 |  | 41,959 | 34.38\% |  | 313,000 |  | 268,131 | 85.67\% | 190,960 | 156.47\% | 226,172 | 51.28\% |
| TOTAL BY FUNCTION | \$ | 3,934,202 | \$ | 2,275,175 | 57.83\% | \$ | 4,574,383 | \$ | 1,803,545 | 39.43\% | \$640,181 | 16.27\% | $(\$ 471,630)$ | (18.40\%) |
| TOTAL EXPENDITURES | \$ | 36,021,177 | \$ | 19,614,766 | 54.45\% | \$ | 42,326,125 | \$ | 23,048,072 | 54.45\% | \$6,304,948 | 17.50\% | \$3,433,307 | 0.00\% |
| REVENUE OVER (UNDER) EXP. |  |  |  | \$7,093,291 |  |  |  |  | \$8,272,447 |  |  |  | 16.62\% |  |



|  |  | HAGERSTOWN COMMUNITY COLLEGE OPERATION OF AUXILIARY ENTERPRISES For the Period Ended January 31, 2024 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY23 BUDGET |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \end{gathered}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY24 } \\ \text { BUDGET } \end{gathered}$ |  |  | $\begin{gathered} \text { FY24 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \\ \hline \end{gathered}$ | FY23-24Budget \$VARIANCE |  | FY23-24Actual \$VARIANCE |  | $\begin{gathered} \text { FY23-24 } \\ \text { \% Rec/Exp } \\ \text { VARIANCE } \end{gathered}$ |
| CAMPUS STORE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Textbooks |  | 800,000 |  | 562,098 | 70.26\% |  |  | 860,000 |  | 636,593 | 74.02\% |  | 60,000 |  | 74,495 | 3.76\% |
| Supplies |  | 126,000 |  | 88,121 | 69.94\% |  |  | 130,000 |  | 108,712 | 83.62\% |  | 4,000 |  | 20,591 | 13.69\% |
| Concession Commission |  | 1,500 |  | 808 | 53.88\% |  |  | 1,500 |  | 1,464 | 97.61\% |  | - |  | 656 | 43.74\% |
| Other |  | 13,000 |  | 9,836 | 75.66\% |  |  | 22,300 |  | 6,995 | 31.37\% |  | 9,300 |  | $(2,841)$ | (44.29\%) |
| Total Revenue | \$ | 940,500 | \$ | 660,863 | 70.27\% | \$ |  | 1,013,800 | \$ | 753,764 | 74.35\% | \$ | 73,300 | \$ | 92,902 | 4.08\% |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 231,365 |  | 128,954 | 55.74\% |  |  | 196,300 |  | 104,889 | 53.43\% |  | $(35,065)$ |  | $(24,065)$ | (2.30\%) |
| Contracted Services |  | 5,000 |  | 4,915 | 98.30\% |  |  | 19,000 |  | 5,570 | 29.32\% |  | 14,000 |  | 655 | (68.98\%) |
| Materials and Supplies |  | 1,700 |  | 652 | 38.36\% |  |  | 1,000 |  | 177 | 17.66\% |  | (700) |  | (476) | (20.70\%) |
| Utilities |  | 5,100 |  | 2,391 | 46.88\% |  |  | 4,950 |  | $(1,133)$ | -22.89\% |  | (150) |  | $(3,524)$ | (69.77\%) |
| Cost of Goods Sold |  | 740,800 |  | 379,319 | 51.20\% |  |  | 768,500 |  | 572,330 | 74.47\% |  | 27,700 |  | 193,011 | 23.27\% |
| Other |  | 8,000 |  | 3,967 | 49.59\% |  |  | 7,600 |  | 2,935 | 38.62\% |  | (400) |  | $(1,032)$ | (10.97\%) |
| Total Expense | \$ | 991,965 | \$ | 520,198 | 52.44\% | \$ |  | 997,350 | \$ | 684,768 | 68.66\% | \$ | 5,385 | \$ | 164,570 | 16.22\% |
|  |  |  |  |  |  |  |  |  | * |  |  |  |  |  |  |  |
| Income (Loss)-Bookstore |  | (\$51,465) |  | \$140,665 |  |  |  | \$16,450 |  | \$68,997 |  |  |  |  |  |  |
| Gross Margin |  |  |  | 43\% |  |  |  |  |  | 24\% |  |  |  |  |  |  |


|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | FY24 <br> BUDGET |  | $\begin{gathered} \text { FY24 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY23-24 Budget \$ VARIANCE | FY23-24 Actual \$ VARIANCE | FY23-24 <br> \% Rec/Exp <br> VARIANCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food and Beverage Sales |  | 203,000 |  | 164,544 | 81.06\% |  | 303,500 |  | 217,604 | 71.70\% | 100,500 | 53,061 | (9.36\%) |
| Catering |  | 130,000 |  | 102,792 | 79.07\% |  | 185,000 |  | 106,768 | 57.71\% | 55,000 | 3,977 | (21.36\%) |
| Vending |  | 11,000 |  | 2,572 | 23.38\% |  | 11,200 |  | 3,562 | 31.81\% | 200 | 990 | 8.42\% |
| Miscellaneous |  | - |  | 65 | - |  | - |  | 42 | - | - | (23) | 0.00\% |
| Total Revenue |  | \$344,000 |  | \$269,973 | 78.48\% |  | \$499,700 |  | \$327,977 | 65.63\% | \$155,700 | \$58,004 | (12.85\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 275,000 |  | 203,917 | 74.15\% |  | 345,000 |  | 205,068 | 59.44\% | 70,000 | 1,151 | (14.71\%) |
| Contracted Services |  | 11,000 |  | 12,060 | 109.64\% |  | 17,100 |  | 3,358 | 19.64\% | 6,100 | $(8,702)$ | (90.00\%) |
| Materials and Supplies |  | 8,500 |  | 4,566 | 53.71\% |  | 7,500 |  | 6,338 | 84.51\% | $(1,000)$ | 1,772 | 30.79\% |
| Utilities |  | 32,000 |  | 9,820 | 30.69\% |  | 20,800 |  | $(4,654)$ | (22.38\%) | $(11,200)$ | $(14,474)$ | (53.06\%) |
| Cost of Goods Sold |  | 205,000 |  | 189,134 | 92.26\% |  | 327,600 |  | 240,129 | 73.30\% | 122,600 | 50,995 | (18.96\%) |
| Other |  | 12,500 |  | 9,831 | 78.65\% |  | 22,100 |  | 10,677 | 48.31\% | 9,600 | 846 | (30.34\%) |
| Total Expense |  | \$544,000 |  | \$429,327 | 78.92\% |  | \$740,100 |  | \$460,916 | 62.28\% | \$196,100 | \$31,589 | (16.64\%) |
| Income (Loss)-Food Service |  | (\$200,000) |  | (\$159,355) |  |  | (\$240,400) |  | (\$132,939) |  |  |  |  |
| Gross Margin |  |  |  | 30\% |  |  |  |  | 27\% |  |  |  |  |
| TECHNICAL INNOVATION CENTER |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental and Service |  | 120,000 |  | 149,812 | 124.84\% |  | 130,000 |  | 103,710 | 79.78\% | 10,000 | $(46,101)$ | (45.07\%) |
| Wet Lab Rental |  | - |  | 25,130 | - |  | - |  | 37,305 | - | - | 12,175 | 0.00\% |
| Total Revenue | \$ | 120,000 | \$ | 174,942 | 145.78\% | \$ | 130,000 | \$ | 141,015 | 108.47\% | \$10,000 | $(\$ 33,926)$ | (37.31\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 140,000 |  | 79,417 | 56.73\% |  | 165,000 |  | 99,287 | 60.17\% | 25,000 | 19,871 | 3.45\% |
| Contracted Services |  | 21,000 |  | 15,720 | 74.86\% |  | 27,600 |  | 21,069 | 76.34\% | 6,600 | 5,349 | 1.48\% |
| Materials and Supplies |  | 21,000 |  | 4,169 | 19.85\% |  | 5,500 |  | 5,797 | 105.40\% | $(15,500)$ | 1,628 | 85.55\% |
| Communication |  | 1,350 |  | - | - |  | 1,350 |  | - | - | - | - | 0.00\% |
| Utilities |  | 62,000 |  | 30,193 | 48.70\% |  | 61,500 |  | $(14,312)$ | (23.27\%) | (500) | $(44,505)$ | (71.97\%) |
| Other |  | - |  | 12,527 | - |  | 4,000 |  | 9,323 | 233.08\% | 4,000 | $(3,204)$ | 233.08\% |
| Total Expense | \$ | 245,350 | \$ | 142,025 | 57.89\% | \$ | 264,950 | \$ | 121,164 | 45.73\% | \$19,600 | $(\$ 20,861)$ | (12.16\%) |
| Income (Loss)-Technical Innovation Center |  | $(\$ 125,350)$ |  | \$32,917 |  |  | (\$134,950) |  | \$19,851 |  |  |  |  |
| Net Profit Margin |  |  |  | 19\% |  |  |  |  | 14\% |  |  |  |  |
| Income (Loss) of Auxiliary Services |  | $(\$ 376,815)$ |  | \$14,227 |  |  | (\$358,900) |  | (\$44,091) |  |  |  |  |

* Loss is because of timing of Inclusive Access revenue and expenses. Eventually, it will add revenue of ca. $\$ 150,000$

